



Decentralization

*Twubakane Program Goal:
Increasing access to and quality/use of family health services in health facilities and communities by strengthening the capacity of local governments and communities in 12 districts of Rwanda*

2nd Phase of Decentralization

At the request of MINALOC and the Government of Rwanda, in collaboration with other partners, supported:

- ✓ Fiscal decentralization policy and equalization formula
- ✓ District capacity-building needs assessment
- ✓ Planning and budgeting manuals
- ✓ Decentralization Implementation Plan
- ✓ Rwanda Decentralization Strategic Framework
- ✓ Management Information system framework
- ✓ District audit training manuals



National and District Support

- Partnership with Rwandan Association of Local Government Authorities (RALGA) in strategic planning and capacity building of RALGA members
- Support to districts in planning for, monitoring, implementing and evaluation of district performance contracts, or *imihigo*
- Good governance and leadership workshops for district and sector authorities
- Promotion of partnership and participation of civil society at central and decentralized levels
- Ongoing monitoring and feedback through participatory strengths-weaknesses-opportunities-threats (SWOT) exercises with districts
- Joint Action Development Forum support
- Hands-on district support and capacity building through field-based coordinators.



Fighting Corruption with RALGA

A yearlong anti-corruption initiative with RALGA, launched in January 2007, included weekly radio programs, development of training materials, training of local officials and a national poster campaign.



District Incentive Funds

Unique grants mechanism strengthened partnership with the districts; nearly \$6 million granted with districts contributing more than \$1 million in cost share.

Capacity Building Accomplishments	
Support to training, equipping and supportive supervision for:	
Good Governance and Leadership	1238 district authorities
Accounting and Auditing	112 district authorities
Anti-corruption and Transparency	682 district authorities
Health Facility Management	285 health center managers
Gender Based Violence Management	28 police officers

