

Exhibit 300 FY2010

GLAAS - GLocal Acquisition and Assistance System

Part I: Summary Information And Justification (All Capital Assets)

Description: In Part I, complete Sections A, B, C, and D for all capital assets (IT and non-IT). Complete Sections E and F for IT capital assets.

I.A. Overview (All Capital Assets)

Description: The following series of questions are to be completed for all investments.

I.A.1. Date of Submission:	2009-04-10
I.A.2. Agency:	184
I.A.3. Bureau:	15
I.A.4. Name of this Capital Asset: Description: (Up to 250 characters)	GLAAS - GLocal Acquisition and Assistance System
I.A.5. Unique Project (Investment) Identifier: Description: For IT investment only, see section 53. For all other, use agency ID system.	184-15-01-01-01-4061-00
I.A.6. What kind of investment will this be in FY2010? Description: Please NOTE: Investments moving to O&M in FY2010, with Planning/Acquisition activities prior to FY2010 should not select O&M. These investments should indicate their current status.	Mixed Life Cycle
I.A.8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap: Description: (Up to 2500 characters)	<p>The GLocal Acquisition and Assistance System (GLAAS) initiative implements an enterprise, end-to-end, web-based Acquisition and Assistance (A&A) solution to standardize business processes and automate the management of the USAID's A&A process by integrating with the Agency's financial management system. GLAAS represents the configuration and customization of PRISM, a commercial-off-the-shelf (COTS) tool to meet USAID's requirements. Investment in GLAAS directly serves two essential functions: 1) expansion of e-Gov initiatives and 2) Agency business modernization. Through integration with internal and external systems, GLAAS maximizes the Agency's capabilities for interoperability and minimizes redundancy. GLAAS provides a standardized IT solution, replacing the legacy headquarters-only New Management System (NMS) with an automated solution for the disparate paper-based processes currently employed in the 81 Missions overseas. Through real-time integration with USAID's financial management system for posting commitments, obligations, and awards, and synchronizing vendor data, GLAAS is able to provide inclusive, timely, and accurate reporting to better accommodate mandates and management of stakeholders' data calls. It also integrates with external government systems including FPDS, FedBizOpps, FAADS, and Grants.gov, which reduces user workload and simplifies the A&A process. Utilizing a single A&A tool will provide significant benefit to the Agency in terms of staff workload, deployment, project management, reporting, and legacy system retirement. USAID's A&A workload has significantly increased over the last eight years despite a reduction in the A&A staff since 2001. The proposed single solution will allow USAID to handle this considerable workload while also preparing for current trends that include: 1) increased competition mandated by Congress; and 2) the need for additional oversight as USAID increases its opportunities targeted to new partners, small businesses, and local and indigenous organizations. GLAAS will increase efficiency and enhance data collection and reporting, improving accountability, transparency, and compliance. The combined A&A functionality of GLAAS was piloted to over 450 users in Washington, D.C., and seven overseas Missions through February 2009, and currently being deployed globally, with site and user configuration, training, and data migration activities scheduled through June 2011.</p>
I.A.9. Did the Agency's Executive/Investment Committee approve this request?	yes
I.A.9.a. If "yes," what was the date of this approval?	2008-09-08
I.A.10. Did the Project Manager review this Exhibit?	yes
I.A.12. Has the agency developed and/or promoted cost effective, energy-efficient and environmentally sustainable techniques or practices for this project?	yes
I.A.12.a. Will this investment include electronic assets (including computers)?	yes
I.A.12.b. Is this investment for new construction or major retrofit of a Federal building or facility? (answer applicable to non-IT assets only)	no
I.A.12.b.1. If "yes," is an ESPC or UESC being used to help fund this investment?	
I.A.12.b.2. If "yes," will this investment meet sustainable design principles?	
I.A.12.b.3. If "yes," is it designed to be 30% more energy efficient than relevant code?	
I.A.13. Does this investment directly support any of the PMA initiatives?	yes
I.A.13.a. If "yes," select all that apply:	Financial Performance

	Expanded E-Government
I.A.13.b. Briefly and specifically describe for each selected how this asset directly supports the identified initiative(s)? (e.g. If E-Gov is selected, is it an approved shared service provider or the managing partner?) Description: (Up to 500 characters)	
1) Financial Performance: Financial system integration allows for consistent, accurate accounting for Acquisition/Assistance and ensures accuracy in payments. The interface will improve the timeliness and reliability of financial/procurement/grant data to support leadership decision making and federal reporting requirements. 2) Expanded E-Government: GLAAS will automate paper based internal processes, reduce the reporting burden, maximize system interoperability, and minimize redundancy.	
I.A.14. Does this investment support a program assessed using the Program Assessment Rating Tool (PART)? Description: (For more information about the PART, visit www.whitehouse.gov/omb/part.)	yes
I.A.14.a. If "yes," does this investment address a weakness found during a PART review?	yes
I.A.14.b. If "yes," what is the name of the PARTed program?	10002302 - US Agency for International Development Administration and Capital Investment
I.A.14.c. If "yes," what rating did the PART receive?	Moderately Effective
I.A.15. Is this investment for information technology?	yes
I.A.16 What is the level of the IT Project? (per CIO Council PM Guidance) Description: Level 1 - Projects with low-to-moderate complexity and risk. Example: Bureau-level project such as a stand-alone information system that has low- to-moderate complexity and risk. Level 2 - Projects with high complexity and/or risk which are critical to the mission of the organization. Examples: Projects that are part of a portfolio of projects/systems that impact each other and/or impact mission activities. Department-wide projects that impact cross-organizational missions, such as an agency-wide system integration that includes large scale Enterprise Resource Planning (e.g., the DoD Business Mgmt Modernization Program). Level 3 - Projects that have high complexity, and/or risk, and have government-wide impact. Examples: Government-wide initiative (E-GOV, President's Management Agenda). High interest projects with Congress, GAO, OMB, or the general public. Cross-cutting initiative (Homeland Security).	Level 2
I.A.17. In addition to the answer in 1.A.11.d, what project management qualifications does the Project Manager have? (per CIO Council PM Guidance)	(1) Project manager has been validated as qualified for this investment
I.A.18. Is this investment or any project(s) within this investment identified as "high risk" on the Q4-FY 2008 agency high risk report? (per OMB Memorandum M-05-23)	yes
I.A.19. Is this a financial management system?	yes
I.A.19.a. If "yes," does this investment address a FFMA compliance area?	yes
I.A.19.a.1. If "yes," which compliance area: Description: (Up to 250 characters)	Integrated Financial Systems
I.A.19.a.2. If "no," what does it address? Description: (Up to 500 characters)	
I.A.19.b. If "yes," please identify the system name(s) and system acronym(s) as reported in the most recent financial systems inventory update required by Circular A-11 section 52 Description: (Up to 2500 characters)	PHOENIX
I.A.20. What is the percentage breakout for the total FY2010 funding request for the following? Description: (This should total 100%)	
I.A.20.a. Hardware	0
I.A.20.b. Software	0
I.A.20.c. Services	0
I.A.20.d. Other	100
I.A.21. If this project produces information dissemination products for the public, are these products published to the Internet in conformance with OMB Memorandum 05-04 and included in your agency inventory, schedules and priorities?	n/a
I.A.23. Are the records produced by this investment appropriately scheduled with the National Archives and Records Administration's approval?	no
I.A.24. Does this investment directly support one of the GAO High Risk Areas?	yes
I.B. Summary of Spending (All Capital Assets)	

I.B.1 Summary of Spending Table

Description: Provide the total estimated life-cycle cost for this investment by completing the following table. All amounts represent budget authority in millions, and are rounded to three decimal places. Federal personnel costs should be included only in the row designated "Government FTE Cost," and should be excluded from the amounts shown for "Planning," "Full Acquisition," and "Operation/Maintenance." The "TOTAL" estimated annual cost of the investment is the sum of costs for "Planning," "Full Acquisition," and "Operation/Maintenance." For Federal buildings and facilities, life-cycle costs should include long-term energy, environmental, decommissioning, and/or restoration costs. The costs associated with the entire life-cycle of the investment should be included in this report.

Note: For the multi-agency investments, this table should include all funding (both managing partner and partner agencies). Government FTE Costs should not be included as part of the TOTAL represented.

I.B.1.a. Summary of Spending for Project Phases

	PY-1 and earlier	PY 2008	CY 2009	BY 2010
Planning	\$2.590	\$0.260	\$1.900	\$0.000
Acquisition	\$19.010	\$4.095	\$46.100	\$0.000
Subtotal Planning and Acquisition	\$21.600	\$4.355	\$48.000	\$0.000
Operations and Maintenance	\$3.460	\$12.614	\$2.000	\$0.000
TOTAL	\$25.060	\$16.969	\$50.000	\$0.000
Government FTE Costs	\$0.150	\$1.560	\$1.622	\$1.622

I.B.1.b. Summary of Spending for Project Phases (Government FTE Costs Only)

	PY-1 and earlier	PY 2008	CY 2009	BY 2010
Number of FTE represented by cost	5	10	10	10

I.B.2. Will this project require the agency to hire additional FTE's? no

I.B.2.a. If "yes," How many and in what year?

Description: (Up to 500 characters)

I.B.3. If the summary of spending has changed from the FY2009 President's budget request, briefly explain those changes:

Description: (Up to 2500 characters)

Pursuant to Division A, Title XI of the American Recovery and Reinvestment Act (ARRA) of 2009, USAID has received \$38 million for immediate information technology upgrades. This funding will be used to complete the rollout of GLAAS. Project funding for FY2009 directly creates or preserves approximately 180 full-time work years of employment for individuals in the Washington DV area, the majority of whom are small business employees. Recovery Act funding would provide the ability to retain critical systems development staff to provide additional functionality and to hire much needed system trainers and help desk support staff.

I.D. Performance Information (All Capital Assets)

I.D.1. Performance Information Table

Description: In order to successfully address this area of the exhibit 300, performance goals must be provided for the agency and be linked to the annual performance plan. The investment must discuss the agency's mission and strategic goals, and performance measures (indicators) must be provided. These goals need to map to the gap in the agency's strategic goals and objectives this investment is designed to fill. They are the internal and external performance benefits this investment is expected to deliver to the agency (e.g., improve efficiency by 60 percent, increase citizen participation by 300 percent a year to achieve an overall citizen participation rate of 75 percent by FY 2xxx, etc.). The goals must be clearly measurable investment outcomes, and if applicable, investment outputs. They do not include the completion date of the module, milestones, or investment, or general goals, such as, significant, better, improved that do not have a quantitative measure.

Agencies must use the following table to report performance goals and measures for the major investment and use the Federal Enterprise Architecture (FEA) Performance Reference Model (PRM). Map all Measurement Indicators to the corresponding "Measurement Area" and "Measurement Grouping" identified in the PRM. There should be at least one Measurement Indicator for each of the four different Measurement Areas (for each fiscal year). The PRM is available at www.egov.gov. The table can be extended to include performance measures for years beyond the next President's Budget.

Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator
2007	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2007	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and a web-based paperless acquisition

				and assistance management process (GLAAS)
2007	Strengthening Consular and Management Capabilities	Processes and Activities	Cycle Time	Cycle Time: Percentage of acquisition and assistance actions completed within standard Procurement/Grant Action Lead Times (PALTs/GALTs)
2007	Strengthening Consular and Management Capabilities	Technology	External Data Sharing	Internal/External Data Sharing: Percentage of standard and ad hoc acquisition and assistance reports produced using a consistent automated tool to ensure accuracy for internal and external stakeholders
2008	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2008	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and a web-based paperless acquisition and assistance management process (GLAAS)
2008	Strengthening Consular and Management Capabilities	Processes and Activities	Compliance	Compliance: Number of Acquisition and Assistance transactions processed through a FAR compliant system that is financially integrated with automated FPDS-NG compliance reporting
2008	Strengthening Consular and Management Capabilities	Technology	IT Contribution to Process, Customer, or Mission	IT Contribution to Process, Customer, & Mission: Number of missions benefiting from an electronic, standardized acquisition and assistance platform that meets USAID and FAR requirements
2009	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2009	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and web-based paperless acquisition and assistance management process (GLAAS)
2009	Strengthening Consular and Management Capabilities	Processes and Activities	Compliance	Compliance: Number of Acquisition and Assistance transactions processed through a FAR compliant system that is financially integrated with automated FPDS-NG compliance reporting
2009	Strengthening Consular and Management Capabilities	Technology	IT Contribution to Process, Customer, or Mission	IT Contribution to Process, Customer, & Mission: Number of missions benefiting from an electronic, standardized acquisition and assistance platform that meets USAID and FAR requirements
2010	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2010	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and web-based paperless acquisition and assistance management

				process (GLAAS)
2010	Strengthening Consular and Management Capabilities	Processes and Activities	Compliance	Compliance: Number of Acquisition and Assistance transactions processed through a FAR compliant system that is financially integrated with automated FPDS-NG compliance reporting
2010	Strengthening Consular and Management Capabilities	Technology	IT Contribution to Process, Customer, or Mission	IT Contribution to Process, Customer, & Mission: Number of missions benefiting from an electronic, standardized acquisition and assistance platform that meets USAID and FAR requirements
2011	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2011	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and web-based paperless acquisition and assistance management process (GLAAS)
2011	Strengthening Consular and Management Capabilities	Processes and Activities	Compliance	Compliance: Number of Acquisition and Assistance transactions processed through a FAR compliant system that is financially integrated with automated FPDS-NG compliance reporting
2011	Strengthening Consular and Management Capabilities	Technology	IT Contribution to Process, Customer, or Mission	IT Contribution to Process, Customer, & Mission: Number of missions benefiting from an electronic, standardized acquisition and assistance platform that meets USAID and FAR requirements
2012	Strengthening Consular and Management Capabilities	Mission and Business Results	Budget Execution	Budget Execution: Total amount of appropriated funds that are managed using a worldwide integrated acquisition and assistance system
2012	Strengthening Consular and Management Capabilities	Customer Results	Access	Availability: Number of domestic and overseas users benefiting from real-time financial integration and web-based paperless acquisition and assistance management process (GLAAS)
2012	Strengthening Consular and Management Capabilities	Processes and Activities	Compliance	Compliance: Number of Acquisition and Assistance transactions processed through a FAR compliant system that is financially integrated with automated FPDS-NG compliance reporting
2012	Strengthening Consular and Management Capabilities	Technology	IT Contribution to Process, Customer, or Mission	IT Contribution to Process, Customer, & Mission: Number of missions benefiting from an electronic, standardized acquisition and assistance platform that meets USAID and FAR requirements

I.F. Enterprise Architecture (EA) (IT Capital Assets only)

Description: In order to successfully address this area of the capital asset plan and business case, the investment must be included in the agency's EA and Capital Planning and Investment Control (CPIC) process and mapped to and supporting the FEA. The business case must demonstrate the relationship between the investment and the business, performance, data, services, application, and technology layers of the agency's EA.

I.F.1. Is this investment included in your agency's target enterprise architecture? no

I.F.1.a. If "no," please explain why?

USAID is working with Department of State to develop a Joint

Description: (Up to 2500 characters)	Enterprise Architecture (JEA) and transition strategy.
I.F.2. Is this investment included in the agency's EA Transition Strategy?	no
I.F.2.a. If "yes," provide the investment name as identified in the Transition Strategy provided in the agency's most recent annual EA Assessment. Description: (Up to 500 characters)	
I.F.2.b. If "no," please explain why? Description: (Up to 2500 characters)	As stated in I.F.1.a, USAID is working with Department of State to develop a Joint Enterprise Architecture (JEA) and transition strategy.
I.F.3. Is this investment identified in a completed and approved segment architecture?	no
I.F.3.a. If "yes," provide the six digit code corresponding to the agency segment architecture. The segment architecture codes are maintained by the agency Chief Architect. For detailed guidance regarding segment architecture codes, please refer to http://www.egov.gov . Description: (In the format "XXX-000")	

I.F.4. Service Component Reference Model (SRM) Table

Description: Identify the service components funded by this major IT investment (e.g., knowledge management, content management, customer relationship management, etc.). Provide this information in the format of the following table. For detailed guidance regarding components, please refer to <http://www.egov.gov>.

- a. Use existing SRM Components or identify as "NEW". A "NEW" component is one not already identified as a service component in the FEA SRM.
- b. A reused component is one being funded by another investment, but being used by this investment. Rather than answer yes or no, identify the reused service component funded by the other investment and identify the other investment using the Unique Project Identifier (UPI) code from the OMB Ex 300 or Ex 53 submission.
- c. 'Internal' reuse is within an agency. For example, one agency within a department is reusing a service component provided by another agency within the same department. 'External' reuse is one agency within a department reusing a service component provided by another agency in another department. A good example of this is an E-Gov initiative service being reused by multiple organizations across the federal government.
- d. Please provide the percentage of the BY requested funding amount used for each service component listed in the table. If external, provide the percentage of the BY requested funding amount transferred to another agency to pay for the service. The percentages in this column can, but are not required to, add up to 100%.

Agency Component Name	Agency Component Description	FEA SRM Service Type	FEA SRM Component (a)	Service Component Reused - Component Name (b)
Back Office Services	Increase efficiency by reducing expenses so that costs of doing business are transparent, aggressively managed, and compare favorably with peer organizations.	Financial Management	Billing and Accounting	Billing and Accounting
Back Office Services	Increase efficiency by reducing overhead expenses so that costs of doing business are transparent, aggressively managed, and compare favorably with peer organizations.	Financial Management	Credit / Charge	Credit / Charge
Back Office Services	Increase efficiency by reducing overhead expenses so that costs of doing business are transparent, aggressively managed, and compare favorably with peer organizations.	Financial Management	Expense Management	Expense Management
Back Office Services	Establish a customer service culture making the Agency's own business systems as cost effective and user friendly as possible.	Financial Management	Payment / Settlement	Payment / Settlement
Back Office Services	Ensure accountability and compliance with the letter and spirit of all applicable laws and regulations to achieve a clean audit opinion, deter legal disputes and acquire a sterling reputation for sound management.	Financial Management	Auditing	Auditing
Back Office Services	Establish a customer service culture making the Agency's own business systems as cost effective and user friendly as possible.	Financial Management	Currency Translation	Currency Translation
Business Management Services	Promote partner inclusiveness in all business relationships to better meet the needs of	Supply Chain Management	Procurement	Procurement

	internal and external customers and to ensure that small businesses are well represented.			
Business Management Services	Promote partner inclusiveness in all business relationships to better meet the needs of internal and external customers and to ensure that small businesses are well represented.	Supply Chain Management	Sourcing Management	Sourcing Management
Business Management Services	Promote partner inclusiveness in all business relationships to better meet the needs of internal and external customers and to ensure that small businesses are well represented.	Supply Chain Management	Catalog Management	Catalog Management
Business Management Services	Promote partner inclusiveness in all business relationships to better meet the needs of internal and external customers and to ensure that small businesses are well represented.	Supply Chain Management	Ordering / Purchasing	Ordering / Purchasing
Business Management Services	Increase efficiency by reducing overhead expenses so that costs of doing business are transparent, aggressively managed, and compare favorably with peer organizations.	Supply Chain Management	Invoice / Requisition Tracking and Approval	Invoice / Requisition Tracking and Approval

I.F.5. Technical Reference Model (TRM) Table

Description: To demonstrate how this major IT investment aligns with the FEA Technical Reference Model (TRM), please list the Service Areas, Categories, Standards, and Service Specifications supporting this IT investment.

- a. Service Components identified in the previous question should be entered in this column. Please enter multiple rows for FEA SRM Components supported by multiple TRM Service Specifications.
b. In the Service Specification field, agencies should provide information on the specified technical standard or vendor product mapped to the FEA TRM Service Standard, including model or version numbers, as appropriate.

FEA SRM Component (a)	FEA TRM Service Area	FEA TRM Service Category	FEA TRM Service Standard	Service Specification (b) (i.e., vendor and product name)
Billing and Accounting	Service Access and Delivery	Access Channels	Other Electronic Channels	Uniform Resource Locator (URL)
Expense Management	Service Access and Delivery	Delivery Channels	Internet	Vendor Being Selected
Billing and Accounting	Service Access and Delivery	Delivery Channels	Internet	Section 508
Payment / Settlement	Service Access and Delivery	Service Requirements	Legislative / Compliance	Section 508
Billing and Accounting	Service Access and Delivery	Service Requirements	Authentication / Single Sign-on	Transport Control Protocol (TCP)
Sourcing Management	Service Access and Delivery	Service Transport	Service Transport	Oracle
Sourcing Management	Service Platform and Infrastructure	Support Platforms	Independent Platform	Oracle
Sourcing Management	Service Platform and Infrastructure	Support Platforms	Independent Platform	Oracle
Sourcing Management	Service Platform and Infrastructure	Database / Storage	Database	Vendor Being Selected
Sourcing Management	Service Platform and Infrastructure	Support Platforms	Independent Platform	Vendor Being Selected
Billing and Accounting	Service Platform and Infrastructure	Software Engineering	Integrated Development Environment	Vendor Being Selected
Billing and Accounting	Service Platform and Infrastructure	Hardware / Infrastructure	Servers / Computers	Vendor Being Selected
Payment / Settlement	Component Framework	Security	Supporting Security Services	Vendor Being Selected
Data Exchange	Component Framework	Data Interchange	Data Exchange	Vendor Being Selected
Sourcing Management	Service Platform and Infrastructure	Support Platforms	Independent Platform	Oracle
Sourcing Management	Component Framework	Data Management	Database Connectivity	WebMethods
Sourcing Management	Service Interface and Integration	Integration	Enterprise Application Integration	Vendor Being Selected
Sourcing Management	Service Interface and Integration	Interface	Service Description / Interface	Vendor Being Selected
NEW	Component Framework	Data Interchange	Data Exchange	Vendor Being Selected
NEW	Component Framework	User Presentation / Interface	Static Display	Vendor Being Selected

I.F.6. Will the application leverage existing components and/or applications across the Government (e.g. USA.gov, Pay.gov, etc.)?	yes
I.F.6.a. If "yes," please describe. Description: (Up to 2500 characters)	GLAAS integrates with FedBizOpps & Grants.gov to disseminate solicitation/Request for Application information, FPDS-NG to capture information on USAID spending, and FAADS to provide information on all types of financial assistance awards.

Part IV: Planning for "Multi-Agency Collaboration" ONLY

Description: Part IV should be completed only for investments identified as an E-Gov initiative, a Line of Business (LOB) Initiative, or a Multi-Agency Collaboration effort. The "Multi-Agency Collaboration" choice should be selected in response to Question 6 in Part I, Section A above. Investments identified as "Multi-Agency Collaboration" will complete only Parts I and IV of the exhibit 300.

IV.A. Multi-Agency Collaboration Oversight (All Capital Assets)

Description: Multi-agency Collaborations, such as E-Gov and LOB initiatives, should develop a joint exhibit 300.

IV.A.1. Stakeholder Table Description: As a joint exhibit 300, please identify all the agency stakeholders (all participating agencies, this should not be limited to agencies with financial commitment). All agency stakeholders should be listed regardless of approval. If the partner agency has approved this joint exhibit 300 please provide the date of approval.	
IV.A.9. Will the selected alternative replace a legacy system in-part or in-whole?	
IV.A.9.a. If "yes," are the migration costs associated with the migration to the selected alternative included in this investment, the legacy investment, or in a separate migration investment?	
IV.A.9.b. If "yes," please provide the following information:	